

## TRAFFORD COUNCIL

**Report to:** Health & Wellbeing Board  
**Date:** 15<sup>th</sup> April 2016  
**Report for:** Information  
**Report of:** Kerry Purnell, Head of Partnerships and Communities,  
Trafford Council and Superintendent Jim Liggett, GMP

### Report Title

Safer Trafford Partnership update

### Purpose

To provide an update to the Health & Wellbeing Board on the priorities, activities and progress of the Safer Trafford Partnership

### Recommendations

Performance and update to be noted.

### Appendices

- A Crime Strategy
- B 2015-16 Performance Dashboard
- C STP structures 2016

Contact person for access to background papers and further information:

Name: Kerry Purnell

Phone: 0161 912 2115

## 1. Governance

The Safer Trafford Partnership Board (STP) is responsible for delivering the Trafford Crime strategy which was refreshed during 2015. In light of the refreshed strategy the Partnership amended its structures and now has 2 main sub-groups (Protecting Vulnerable People and Managing Crime and Community Confidence) working on key priorities and also employs task and finish groups to deliver specific service reform projects as required. The crime strategy and STP structures are attached to this report.

The Integrated Safer Communities team works out of Stretford Police Station and is currently being expanded to comprise GMP, Council ASB, Community Safety and Emergency Planning Officers, Housing, GMW Mental Health and Substance Misuse practitioners, Integrated Offender Management and Serious and Organised crime teams.

## 2. Protecting Vulnerable People example priority areas

**2.1 Domestic Abuse:** a full update is provided to the Health and Well Being Board in a separate report.

**2.2 PREVENT:** The Counter Terrorism and Security Act introduced in July 2015 conferred a new Prevent duty on specified authorities which includes responsibilities for preventing violent extremism and radicalisation and safeguarding through the Channel referral, assessment and holistic intervention processes aimed at those children and adults identified as being vulnerable and at risk of radicalisation.

The purpose of the duty is to ensure a broadly consistent and common approach across different sectors and areas of the UK at a time when the terrorist threat makes Prevent even more important. It clarifies the role each sector has:

In Trafford we have established a Strategic Prevent Forum which has refreshed our Channel processes and is developing a Prevent Action Plan for the borough to include how we raise awareness amongst our communities and train our workforce through a comprehensive online and face to face training package. Accountability for the Prevent programme sits jointly with the Safer Trafford Board and the two Safeguarding Boards.

**2.3 Hate Crime:** In July 2015 we launched the 'We Stand Together' campaign for Trafford, based on a national campaign to unite communities, celebrate our differences and reduce hate crime. We brought together over 100 stakeholders, including public services, voluntary and community organisations and interested residents at a launch at Hotel Football. While Trafford is recognised as a safe,

tolerant and diverse borough, with strong communities and local pride, everyone agreed it was important to join the We Stand Together campaign, celebrate our diverse, cohesive communities and encourage and demonstrate a sense of unity.

Those attending looked at the current causes of hate crime and intolerance in their area and were asked what they knew about the steps being taken to deal with these. They also had the chance to put forward their ideas and make pledges on how issues could be tackled locally. These pledges have been used to inform a refresh of the Trafford Hate Crime Action Plan.

**2.4 Child Sexual Exploitation:** Practice is fully embedded within Greater Manchester's Phoenix Project. All cases where there are CSE concerns are referred through MARAT and assessed by a social worker and a police officer experienced in child protection and CSE. All cases assessed as medium or high risk are open or referred to children's social care. For the small number of low risk cases not open to social care an early help package is put in place at the Sexual Exploitation and Missing (SEAM) panel.

In 2014-15 Safer Trafford commissioned CCF (Community Change Foundation) to deliver a set number of Intensive Resilience Model Mentoring hours with at risk young people referred by the SEAM panel. A review of provision for CSE across the risk spectrum identified the need to broaden the offer to young people at medium as well as high risk of sexual exploitation by providing counselling alongside mentoring services. The Safer Partnership has recently commissioned Pennine Care and 42<sup>nd</sup> Street to deliver the new services.

**2.5 Community Risk Intervention:** GMFRS are rolling out their Safe and Well programme which includes preventative calls from 0700 to 1900 with a focus on fire, falls, crime and general deterioration in health, provides risk reduction equipment at point of contact and referral to specialists where appropriate. In addition the programme provides response to falls in the home on behalf of NWAS (manages risk with a view to the casualty remaining at home wherever possible), response to 'Cause for Concern' incidents relating to mental health on behalf of GMP and response to cardiac arrests within a 3-mile radius of their location.

**2.6 Mental Health:** Safer Trafford was a finalist in 2015 for a national APSE Innovation and Demand Management award for its introduction of a dedicated Specialist Mental Health Practitioner to co-locate within the Safer Communities Team. The role of the Practitioner is to triage emerging risk cases; and to engage with individuals who are presenting demands on services, supporting the development of a multi-agency intervention plan. Although the pilot was originally devised as a key means of reducing demand on Police resources, it has

demonstrated a much wider potential to reduce demand on other emergency services, and independent evaluation has demonstrated it has the potential to achieve demand reductions worth in excess of £150k per annum. The pilot has now been mainstream funded by the CCG and Trafford have been asked to develop a proposal for how it can be rolled out across GM.

**2.7 Repeat Demand and Public Service Reform:** Analysis by GMP in early 2015 identified a cohort of repeat victims of crime (more than 3 incidents in a 12 month period) which placed a high demand on police resources. Safer Trafford commissioned a new project in conjunction with the CRC to work with the top repeat victims of crime across the borough to reduce their vulnerability and the number of incidents of repeat victimisation. Although engagement has not been as high as anticipated those victims engaged have seen a massive reduction in repeat incidents. Focus is now shifting from repeat victims to repeat demand households and locations and a new project specification is under development.

### **3 Managing Crime and Community Confidence example priority areas**

**3.1 Community asset based approaches to crime prevention and community safety, confidence and satisfaction:** Trafford's locality working model is a way to work collaboratively and innovatively to make best use of the assets we have in our local area. This means bringing together everyone, from individual residents, businesses, community and faith groups, councillors, community leaders and public sector bodies, to work in partnership to share resources and enable new ideas to develop and deliver a clear outcome, making full use of the physical and human assets, financial resources and community spirit that thrives within our localities. It applies equally to crime prevention and community safety issues which were the subject of much discussion at our 4 Locality Working Stakeholder launch events held in June 2015.

Safer Locality Working projects include resident Home Watch Co-ordinators leading a Junior Neighbourhood Watch scheme with a primary school in Sale, a project which has received positive attention from the Police and Crime Commissioner, and residents in the South locality expanding a 'Know Your Street' capable guardianship project using social media.

We have just run our first Safer Grants programme under our Be Bold campaign and 74 residents and community groups submitted bids for up to £500 with ideas for small projects that they will deliver, which will improve perceptions of safety, community cohesion and neighbourliness.

**3.2 Anti-Social Behaviour:** Work is underway to introduce consistent practice across the borough with police and housing colleagues, especially around victim risk assessment. Following a rise in youth disorder in the summer Trafford was one of the first areas nationally to use new ASB legislation to take out emergency ex-parte injunctions on 8 young people. Partnerships have been

further developed with the YOS, Stronger Families, schools and a number of commissioned providers to ensure support and intervention packages are in place alongside the enforcement to effect behaviour change whilst these youngsters have been going through the criminal court processes. To address the lessons learned from last summer a multi-agency strategic ASB task group have commissioned the development of an operating framework for preventing and tackling serious youth disorder across the borough.

**3.3 Integrated Offender Management:** A GM review has been underway for some time to inform the future identification and intervention with the IOM cohort, a programme currently led by GMP. In Trafford we want to ensure that persistent offenders are seen as complex dependent adults within the Public Service Reform agenda, so that they and their families are provided with key worker support to ensure a holistic intervention package to address the breadth of issues they face which are often related to substance misuse, worklessness and poor access to housing. A task and finish group jointly established by Safer Trafford and the Strategic Housing Partnership is currently refreshing the Housing Offenders Protocol. We are also piloting the key worker model for IOM clients in partnership with the Stronger Families team.

**3.4 Restorative Justice:** The Partnership is working with ROC Restore to deliver Community Restorative Meetings where they use trained community volunteers to bring victims and offenders together using restorative justice techniques to provide satisfactory resolution to minor crimes, anti-social behaviour and neighbourhood disputes.

**3.5 Volunteering:** Using matched funding from the PCC's Office Trafford is piloting an Employee Supported Policing Programme to increase the Special Constable establishment by targeting recruitment at Council staff. Funds have been allocated for 10 new Specials. If the pilot is successful we will seek to roll it out to other public sector partners and to local businesses.

#### **4. Performance**

Safer Trafford strategic objectives align with those of the Council's Annual Delivery Plan as shown in the Performance Dashboard. For 2016-17 a new set of targets will be agreed at the Safer Trafford Board in May and will include key performance outcomes from some of the key priorities within the two sub-group action plans. A more comprehensive dashboard will be developed and reported at future Health and Wellbeing Board meetings.

#### **5. Funding and Commissioning**

The Safer Trafford Partnership has seen further reductions in Community Safety funding since peaking in 2008/9, with around £2000.000 allocated by the Police and Crime Commissioner's office in the last two years and for 2016-17. There

have also been reductions in staff and funding across all key partners.

However in 2015 the PCC's Office developed a new Commissioning Framework for GM which provides opportunities for the Partnership, and in collaboration with residents, to bid for funds for innovative projects which reduce demand, improve community resilience and transform services. Trafford has a good track record for attracting innovation funds, such as for the Mental Health project and has successfully received additional funds for a new substance misuse practitioner to co-locate in the Safer Communities team. In addition the PCC's Office has allocated considerable funds in support of Domestic Abuse and small funding streams for Hate Crime and Target Hardening. In the new Crime Strategy the Safer Partnership pledges to collectively recognise emerging risks and maximise opportunities for further service integration and commissioning pilot projects and initiatives which seek to address them. A SWOT analysis has been introduced at each Board meeting, to which all partners contribute, to inform and support this process.